Army Regulation 623-3

- Army Pamphlet 623-3
  15 May 2006

- UNCLASSIFIED
- Personnel Evaluation
- Evaluation Reporting System

(Chapter 3 - NCO-ERs)
Purpose Of DA Pamphlet 623-3

- The focus of Pamphlet 623-3 is on the rating chain's adherence to Evaluation Reporting System (ERS) requirements at any level.
Senior raters, or the senior rater's representative, regardless of component (Active, United States Army Reserve, or Army National Guard of the United States) are required to assure compliance with standards of preparing and forwarding evaluations prescribed by the pamphlet, AR 623-3, which is available at http://www.apd.army.mil. The Army, G-1 Personnel Planning Guidance published for each operation is available at http://www.odscper.army.mil/personnel plans/policies.
The ERS largely determines the quality of the rated Soldier, the selection of future Army leaders, and the course of the individual officer and NCO careers. It also supports many current Army and Joint personnel management programs.
Counseling - Primary focus is on communicating performance standards to the rated NCO. It should specifically let the rated NCO know what is expected during the rating period. The rater shows the rated NCO the rating chain and a complete duty description, discusses the meaning of the values and responsibilities contained on the NCOER, and explains the standards for success. Before the rated NCO departs the counseling session, the rater records key points that were discussed and obtain the rated NCO's initials on the DA Form 2166-8-1.
WHEN TO PERFORM COUNSELING?

- Within the first 30 days of the rating period and later counseling should be done quarterly.

- The rater uses the DA Form 2166-8-1 to prepare for, conduct, and record results of performance counseling with the rated NCO. Its use is mandatory for counseling all NCOs, CPL through CSM. The purpose of the counseling and support form is to improve performance counseling by providing structure and discipline to the process.
The rater will maintain one DA Form 2166-8-1 for each rated NCO until after the NCOER for that period has been approved and submitted to HRC-Indianapolis. For corporals, who do not receive a record NCOER, the counseling and support form will be maintained for one year. There is no regulatory requirement to keep the DA Form 2166-8-1 beyond this time. However, in some cases keeping it for possible future use to support personnel actions may be appropriate.
Purpose and use - DA Form 2166-8 (NCO Evaluation Report)

- **Purpose.** Rating chain members use the [DA Form 2166-8 (NCOER)](https://www.dvidshub.net) to provide DA with performance and potential assessments of each rated NCO. The DA Form 2166-8 also provides evaluation information to ensure that sound personnel management decisions can be made and that an NCO's potential can be fully developed. See [appendix B](https://www.dvidshub.net) for Human Resource Center Addresses.
NCO-ER FLOW

RATING OFFICIALS GENERATE NCO-ER

ERRORS RETURNED

PERMS (OMPF)

REPORTS REJECTED - CHECK THE EREC NCOER ONLINE REPORTS

Senor Raters verifies accuracy of FINAL NCO-ER
CONFIRMS REGULATORY COMPLIANCE/FWD
TOHRC – Indianapolis (EREC)

NCO-ER BRANCH (EREC) PROVIDES FINAL SCREENING

ORIGINAL FILED AT HRC - Indianapolis
## Preparing - DA Form 2166-8

**DA Pam 623-3, chapter 3 – NCOER evaluation forms.**

### NCOER Part: Ia.
Enter rated NCO's name (LAST, FIRST, MI, SUFFIX) ALL CAPS

### NCOER Part: Ib.
Enter rated NCO's SSN (9 digit XXX-XX-XXX)

### NCOER Part: Ic.
Enter the three-letter abbreviation for the NCO's military rank, not pay grade (for example, SSG, SFC).

If the rated NCO is frocked to 1SG, SGM, or CSM, enter the rank, date of rank, and PMOSC held prior to the frocking action. In addition to the NCO's rank in Part Ic, enter the appropriate frocked rank in parentheses immediately following the rank entry. The entries are SFC (1SG), MSG(SGM), or MSG(CSM).
**Date of Rank Id,** Enter the rated NCO's date of rank (YYYYMMDD). If the rated NCO is frocked enter the date of rank for the rank held prior to the frocking action.

**PMOS Id,** Enter up to nine digits of the primary military occupational specialty (MOS) code (for example, 19E30, 42A5MA3, and 18Z5PW9LA). If an NCO does not possess an additional skill identifier or language identifier, only a five digit MOS is entered. An alpha or numeric entry may be used to denote the last digit of the skill level (0 or O).
Part I – Administrative Data

Part: If: Unit, Org., Station, Zip Code, or APO and USAR Status Code
Enter data in the order listed on the form (for example, HHC, 1st Eng Bn, Fort Riley, KS 66442 (USAR Status Code)). When an NCOER is completed on an NCO at a temporary duty/special duty (TDY/SD/TCS), the TDY/SD unit information may be entered in parentheses in Part If after the required parent unit data if space permits. If not, the TDY/SD/TCS unit data may be reflected in Part IIIc.
**Part I - Administrative**

<table>
<thead>
<tr>
<th>NCO EVALUATION REPORT</th>
</tr>
</thead>
<tbody>
<tr>
<td>PART I - ADMINISTRATIVE DATA</td>
</tr>
</tbody>
</table>

**Reason for Submission Part:** Ig: Enter the appropriate report code in the left-hand portion of the block and the type of report title in the right-hand portion of block.

**Period Covered Part:** Ih: Enter the beginning date in the boxes, using a four-digit numerical identifier for year and a two-digit numerical identifier for month and two digit identifier for the day (for example, 20010903). Enter the Thru date which is the end date of the event causing the report (YYYYMMDD).
Type of Reports

02 Annual report
03 Change of Rater
05 Relief for cause
07 60 day Option report
06 Depart Temporary Duty Temporary Change of Station, Special Duty
08 Senior Rater Option
09 Complete the Record
10 Extended annual
Period of Report

- Active Army. An NCO's first report period begins on the effective date of promotion to sergeant, reversion to NCO status after serving as a commissioned or warrant officer for 12 months or more, reentry on active duty after a break in service of 12 months or more, or the date of the ABCMR memorandum that approves reinstatement of a promotion.
Rated Months

- **Rated Months Part:** Li: Number of Months. The number of rated months is computed by dividing the basic rating period by 30. Do not use the "Period Covered" by the report, subtract all nonrated time. If 15 or more days are left after dividing by 30, they will be counted as a whole month. (For example, 130 days is 4 months and 10 days and is entered as 4 months; 140 days is 4 months and 20 days and is entered as 5 months.)
Non-Rated Codes: Part: Ij: Enter the appropriate codes from table 3-8. If there were no non-rated periods, leave blank. Entries in Parts Ij are not required for IMA Soldiers not on active duty.

Number of Enclosures: Part: Ik: Enter number of enclosures. If there are no enclosures, enter 0.

Table 3-7. Reason codes for non-rated time
Reason Codes

- A - AWOL/Desertion/unsatisfactory participant
- C - Confinement in military or civilian detention facility
- D - Temporary disability retirement list (TDRL)
- E - Leave in excess of 30 days
- F - Under arrest
- I - In transit between duty stations, including leave, permissive temporary duty (PTDY), and temporary duty (TDY)
- M - Missing in Action
- P - Patient (including convalescent leave)
- Q - Lack of rater qualification
- R - New recruiter program
- S - Student at military or civilian school
- T - On TDY/Special Duty (SD)/Temporary Change of Station (TCS) less than 90 calendar days
- W - Prisoner of War
- Z - None of the above
List of Enclosures

*Authorized Enclosures:*

1. Non concurrence memo
2. 30 Day waiver
3. Relief for cause for non Army rating officials
Email Addresses/UIC/CC/PSB Code

NCO’s Email Address: Part: Il: Rated NCO’s AKO e-mail address

UIC: Part: Im: Unit Identification Code (UIC) Enter the rated NCO's 6 character UIC beginning with “W”.


Personnel Service Battalion Code (PSB) Part: Io: Enter four character alphanumeric PSB code of the rated NCO's servicing Administrative Office.
3-5. Part II, authentication

- The reviewer's signature and date cannot be before the rater or senior rater.

- The senior rater's signature and date cannot be before the rater's.

- The rated Soldier may not sign or date the report before the rater, senior rater, or reviewer.
Part II is for authentication by the rated NCO and rating officials after they have completed their portions of the form at the end of the rating period. To facilitate the rated Soldier signing the NCOER after its completion and signature by the rating officials, the NCOER may be signed and dated by each individual in the rating chain up to 14 days prior to the "thru" date of the report; however the report cannot be forwarded to HQDA until the thru date of the report. See table 3-2 for authentication.
### AUTHENTICATION

**PART II - AUTHENTICATION**

<table>
<thead>
<tr>
<th>a. NAME OF RATER (Last, First, Middle initial)</th>
<th>SSN</th>
<th>DATE</th>
</tr>
</thead>
<tbody>
<tr>
<td>SCOTT, THOMAS D</td>
<td>123-45-6789</td>
<td></td>
</tr>
<tr>
<td>RANK, PMOS/BRANCH, ORGANIZATION, DUTY ASSIGNMENT</td>
<td>RATER'S AKO EMAIL ADDRESS</td>
<td></td>
</tr>
<tr>
<td>ETC, AC, Army Contracting Agency</td>
<td></td>
<td></td>
</tr>
<tr>
<td>DATE</td>
<td><a href="mailto:thomas.d.scott123@us.army.mil">thomas.d.scott123@us.army.mil</a></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>b. NAME OF SENIOR RATER (Last, First, Middle initial)</th>
<th>SSN</th>
<th>DATE</th>
</tr>
</thead>
<tbody>
<tr>
<td>JONES, WILLIAM A</td>
<td>234-56-7890</td>
<td></td>
</tr>
<tr>
<td>RANK, PMOS/BRANCH, ORGANIZATION, DUTY ASSIGNMENT</td>
<td>SENIOR RATER'S AKO EMAIL ADDRESS</td>
<td></td>
</tr>
<tr>
<td>GS1, Acting Director</td>
<td></td>
<td></td>
</tr>
<tr>
<td>DATE</td>
<td><a href="mailto:bill.jones100@us.army.mil">bill.jones100@us.army.mil</a></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>c. NAME OF REVIEWER (Last, First, Middle initial)</th>
<th>SSN</th>
<th>DATE</th>
</tr>
</thead>
<tbody>
<tr>
<td>SMITH, VIRGINIA</td>
<td>456-78-9123</td>
<td></td>
</tr>
<tr>
<td>RANK, PMOS/BRANCH, ORGANIZATION, DUTY ASSIGNMENT</td>
<td>REVIEWER'S AKO EMAIL ADDRESS</td>
<td></td>
</tr>
<tr>
<td>COL, AG, Army Contracting Agency</td>
<td></td>
<td></td>
</tr>
<tr>
<td>DATE</td>
<td><a href="mailto:virginia.smith58@us.army.mil">virginia.smith58@us.army.mil</a></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>d. CONCUR WITH RATER AND SENIOR RATER EVALUATIONS</th>
<th>NONCONCUR WITH RATER AND/OR SENIOR RATER EVAL.</th>
<th>(See attached comments)</th>
<th>DATE</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Rater: Iia:**  First Line: LAST, FIRST, MI, SUFFIX - ALL CAPS/SSN (9 digit XXX-XX-XXXX)/Signature/Validation

**Second line:** Rank, PMOS, Branch, Organization, Duty Assignment/ AKO e-mail address

Enter Rater’s AKO Email Address

*Rater must sign first followed by the Sr. Rater, then Reviewer and last the NCO*
Rater

- Must counsel NCO
- Must be in the first line of supervision
- Minimum of 90 days observing rated NCO
- Must prepare a fair and accurate portrayal of the NCO’s performance and potentials
- Must know how the subordinates they evaluate have performed.
- Forwards NCO-ER to Sr. Rater
Senior Rater

- Must be in the direct line of supervision
- Minimum of 60 days observing rated NCO
- Must prepare a fair and accurate portrayal of the NCO’s performance and potentials
- Ensures required counseling programs and support forms are maintained in their units
- Forward NCO-ER to Reviewer; once completed, forward to HQDA in a timely and accurate manner NLT 60 days past the THRU date
Reviewer

- Must be in the direct line of supervision
- Oversees the entire NCO-ER for accuracy
- Mark non-concur box and provide a non-concur statement if NCO-ER shows inconsistent ratings by Rater and Sr. Rater
- Sign and return the completed evaluation and support forms to the senior rater
Rated NCO

- Verify all administrative data is correct to include the Duty MOSC, duty description, APFT/height/weight, counseling dates, and that they saw the completed NCO-ER.
- The report reflects the correct rating officials.
- Signature shows the NCO is aware of the appeal process and that the signature does not indicate agreement with the ratings.
3-6. Part III, duty description

- **Principle Duty Title:** Part: IIIa: Enter Principal Duty Title (matched with unit force structure document)

- **Duty MOSC:** Part: IIIb: Enter the enlisted DMOS (at least five characters but no more than nine).
Daily Duties and Scope

- A series of phrases, starting with action words and separated by semicolons and ending in a period.
- Address the most important routine duties and responsibilities
- Include the number of people supervised, equipment, facilities, and dollars involved and any other routine duties and responsibilities critical to mission accomplishment.
Areas of Special Emphasis

- Enter areas of special emphasis/appointed duties
- Include a list of tasks/duties separated by semicolons and ending with a period
Appointed Duties

- Duties appointed that are not normally included in the duty description
- Enter the NCO's TOE or TDA assignment and the full-time support titles such as Chief or Firing Battery/Readiness NCO.
Part: IIIf: Enter the **actual dates** of the initial counseling obtained from the **DA Form 2166-8-1 (YYYYYMMDD)**

**Enter**: Enter the **actual dates** of the later quarterly counseling
Part IV, Army Values/Responsibilities

<table>
<thead>
<tr>
<th>Values/Attributes/Skills/Actions (Rater)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Army Values</strong>: Check either “YES” or “NO”. Comments are mandatory for “NO” entries, optional for “YES” entries.</td>
</tr>
<tr>
<td>Loyalty</td>
</tr>
<tr>
<td>Duty</td>
</tr>
<tr>
<td>Respect</td>
</tr>
<tr>
<td>Selfless-Service</td>
</tr>
<tr>
<td>Honor</td>
</tr>
<tr>
<td>Integrity</td>
</tr>
<tr>
<td>Personal Courage</td>
</tr>
<tr>
<td>1. LOYALTY: Bears true faith and allegiance to the U.S. Constitution, the Army, the unit, and other soldiers.</td>
</tr>
<tr>
<td>2. DUTY: Fulfilling their obligations.</td>
</tr>
<tr>
<td>3. RESPECT/REVERE: Treats people as they should be treated.</td>
</tr>
<tr>
<td>4. SELFLESS-SERVICE: Puts the welfare of the nation, the Army, and subordinates before their own.</td>
</tr>
<tr>
<td>5. HONOR: Lives up to all the Army values.</td>
</tr>
<tr>
<td>6. INTEGRITY: Does what is right - legally and morally.</td>
</tr>
<tr>
<td>7. PERSONAL COURAGE: Faces fear, danger, or adversity (physical and moral).</td>
</tr>
</tbody>
</table>

(SEE DA PAM 623-3, PARA 3-7)

- Bullet comments must be short, concise, but to the point.
- Bullets will not be longer than two lines, preferably one; and no more than one bullet to a line.
- There must be double-spaces between bullets.
Part IV, Army
Values/Responsibilities

Army Values: Part: IVa: The rater will check either a 'yes' or 'no' in the values block (all check marks must be consistent; they all must be either typewritten, handwritten, or entered with a computer). Bullet comments are mandatory regardless of the ratings given. Mandatory specific bullet comments are required for all 'no' entries. Base each entry on whether the rated NCO 'meets' or 'does not meet' the standard for each particular value. Quantitative and substantiated bullet comments are used to explain any area where rated NCO is particularly strong or needs improvement. A list of the values and their definitions can be found in FM 22-100.
Continued - Part IV, Army Values/Responsibilities

- Start with action words (verbs) or possessive pronouns (his or her); Personal pronouns he or she may be used; should use 'past' tense when addressing NCO's performance and/or contributions.

- Be preceded by a small letter 'o' to designate the start of the comment. Each bullet comment must start with a small letter unless it's a proper noun that is usually capitalized.

- be used only once; therefore, the rater must decide under which responsibility the bullet fits best.
Rater gives ratings of:

**EXCELLENCE**

**SUCCESS**

Or **NEEDS IMPROVEMENT**
Excellence

- Exceeds standards; demonstrated by specific examples and measurable results; special and unusual; achieved by only a few; clearly better than most others. Examples:
  - received physical fitness badge.
  - qualified entire squad as expert with M-16 and M-60.
  - awarded the Expert Infantryman Badge (EIB
Success

Meets all standards. Majority of ratings are in this category; fully competitive for schooling and promotion. The goal of counseling is to bring all NCOs to this level. Examples:

- Shares experiences readily, constantly teach Soldiers.
- Constantly seeking to improve, completed three sub-courses during rating period.
- Coached and played on company softball team.
- Established comprehensive cross-training program for his section.
- Their platoon had only one tank on deadline report (for 10 days) during last 11 months.
Needs Improvement

- Missed meeting some standard(s).

Examples:
- O was often unaware of whereabouts of superordinates.
- O had the highest deadline rate in the company due to apathy.
- O unprepared to conduct formal training on three occasions.
The rater will enter one of the following APFT entries: "PASS" or "FAIL".

The rater will enter the date (YYYYMMDD) of the APFT results.
APFT refers to both the PT test for NCOs without profiles consisting of pushups, sit-ups, and the two-mile run; and the alternate PT test as prescribed by health care personnel for NCOs with permanent profiles who have been cleared to take the alternate PT test.
If no APFT is taken due to profile, the entry will be: "PROFILE" and the year and month the profile was awarded within a 12 month period. Bulled comment must address if the Profile does/or does not hinder the NCOs performance. NCOs who have a permanent profile and are cleared to take the alternate PT test, do not need the statement "profile does, or does not hinder duty performance."
Received APFT badge" may be entered as a bullet comment to justify "excellence." The APFT badge is awarded for scores of 270 and above with at least 90 in each of the three events. Numerical scores will be used to justify "needs improvement" ratings that are based solely on the APFT. It is optional to enter the APFT score for success ratings.
The rater will explain an APFT entry of "FAIL" or "PROFILE." Comments on "FAIL" entries will address reasons for failure and note any progress toward meeting physical fitness standards (see AR 350-1).

Comments on "PROFILE" (both permanent and temporary) will describe the rated NCO's ability to perform assigned duties.

If the APFT has not been taken within twelve months of the THRU date of the report, and Soldier is not on any profile, the APFT data entry will be left blank. The rater will explain the absence of an APFT entry in Part IVc.

Pregnant NCOs who have not taken the APFT within the last 12 months, the rater will enter the following statement in part IVc: Exempt from APFT requirement in accordance with AR 40-501. NOTE: When using the electronic version, the APFT and HT/WT statement will be combined.
APFT - Deployed NCOs

- As directed by the HQDA proponent for Army Physical Fitness Program (APFT), Deputy Chief of Staff G-3, deployed units unable to administer the APFT due to mission or conditions will annotate NCO-ERs with the following statement: "Soldier unable to take the APFT during this period due to deployment for combat operations/contingency operations". NOTE: This does not exclude weight requirements.
Height/Weight

- **Part: IVc:** Enter the rated NCO's verified height and weight (in inches and pounds) as of the unit's last record weigh-in and an entry of "YES " or "NO" to indicate compliance or noncompliance with the provisions of AR 600-9.

- The data will be typed in Part IVc. Example entries are "72/180 YES", or "68/205 NO". The statement "within body fat standards of AR 600-9" will not be used on evaluation reports.
To explain the absence of the height and weight data.

To explain any entry of "NO", indicating noncompliance with the standards of AR 600-9. These comments will address the reason for noncompliance. Medical conditions may be cited for noncompliance; however, the 'NO' entry is still required because medical waivers to weight control standards are not permitted for evaluation report purposes. The progress or lack of progress in a weight control program will be indicated.
Ht/Wt Blank Entries

- Unless a valid Profile for the current rating period is in effect, the HT/WT standards of AR 600-9 apply at all times, even when the noncommissioned officer is deployed for combat or contingency operations. **This entry will not be left blank.**

- Pregnant NCOs, the entire entry is left blank. The rater will enter the following bullet in Part IVc: "Exempt from weight control standards of AR 600-9."

NOTE: When using the electronic version, the APFT and HT/WT statement will be combined. Additionally, rating officials will not use the word "pregnant", or refer to an NCO's pregnancy in any manner when completing an NCOER.
Overall Potential: Va: Rater places a computer generated, typewritten or handwritten (in black ink) "X" in the appropriate box. NCO's receiving one or more "excellence" ratings in Part IVb-f cannot receive a rating of "marginal" or NCOs receiving one or more "needs improvement" ratings in Part IVb-f cannot receive a rating of "among the best". The following definitions will be used when completing Part Va:
---Among the best. NCOs who demonstrated a very good, solid performance and a strong recommendation for promotion and/or service in positions of greater responsibility.

---Fully capable. NCOs who have demonstrated a good performance and strong recommendation for promotion should sufficient allocations be available.

---Marginal. NCOs who demonstrated poor performance and should not be promoted at this time.
### Overall Potential: Va

Rater places a computer generated, typewritten or handwritten (in black ink) "X" in the appropriate box. NCO's receiving one or more "excellence" ratings in Part IVb-f cannot receive a rating of "marginal" or NCOs receiving one or more "needs improvement" ratings in Part IVb-f cannot receive a rating of "among the best". The following definitions will be used when completing Part Va:

<table>
<thead>
<tr>
<th>AMONG THE BEST</th>
<th>FULLY CAPABLE</th>
<th>MARGINAL</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

(SEE DA PAM 623-3, PARA 3-8)
Rater List 3 Future Assignments

**Future Assignments: Part:** Vb: Rater lists up to three (at least two) different future duty positions (job title) in which the rated NCO could best serve the Army at the current or next grade. When the rated NCO is being reduced to a lower grade, raters may enter duty positions of the lower grade.

(SEE DA PAM 623-3, PARA 3-8)
Senior rater evaluates overall performance by placing one computer generated, typewritten or handwritten (in black ink) "X" in the appropriate box. (Box marks should be consistent throughout the report, either all typewritten or all handwritten.) The senior rater's box marks are independent of the rater's.
The senior rater's box marks are independent of the rater's. There is no specific box mark ratings required of the senior rater based on box marks made by the rater.
Overall Performance Ratings

—**Successful/superior.** A "1" rating represents the cream of the crop and is a recommendation for immediate promotion. A "2" rating represents a very good, solid performance and is a strong recommendation for promotion. A "3" rating also represents a good performance and, should sufficient allocations be available, is a recommendation for promotion.

—**Fair. Represents** NCOs who may require additional training/observation and should not be promoted at this time.

—**Poor. Represents** NCOs who are weak or deficient and, in the opinion of the senior rater, need significant improvement or training in one or more areas. Do not promote and consider for DA imposed bar to reenlistment under the Qualitative Management Program (QMP)
Senior rater evaluates overall potential by placing one computer generated, typewritten or handwritten (in black ink) "X" in the appropriate box. (Box marks should be consistent throughout the report).
The senior rater's box marks are independent of the rater's. There is no specific box mark ratings required of the senior rater based on box marks made by the rater. The following definitions will be used when completing Part Vd:
Overall Potential Ratings

- **Successful/superior.** A "1" rating represents the cream of the crop and is a recommendation for immediate promotion. A "2" rating represents a very good, solid performance and is a strong recommendation for promotion. A "3" rating also represents a good performance and, should sufficient allocations be available, is a recommendation for promotion.

- **Fair.** A "4" rating represents NCOs who may require additional training/observation and should not be promoted at this time.

- **Poor.** A "5" rating represents NCOs who are weak or deficient and, in the opinion of the senior rater, need significant improvement or training in one or more areas. Do not promote and consider for DA imposed bar to reenlistment under the Qualitative Management Program (QMP).
Ve: Senior Rater bullet comments

- When the senior rater does not meet minimum time requirements for evaluation of the rated NCO, they will enter the following statement in Part Ve: "Senior rater does not meet minimum qualifications. " Parts Vc and Vd will not be completed. Otherwise, bullet comments are mandatory.

- The senior rater must address marginal ratings given in Part Va. and fair or poor ratings in Part Vc.

- Bullet comments should focus on potential, and address performance, and/or the evaluation rendered by rater. If the senior rater meets the minimum time qualifications for evaluation, they must make bullet comments on potential and performance.
Completion of the NCO-ER

Once the NCO-ER is complete the senior rater’s responsibility is to send or designate someone to send the NCO-ER to EREC. Print the report, sign (if not electrically signed) and forward to HRC - Indianapolis within 60 days of the Thru Date of the report. Currently NCO-ERs should be submitted via the NCO-ER Upload. Information can be found at: https://www.hrc.army.mil/site/EREC/index.htm
Email questions to: EvalQuest@erec.army.mil
Chief, Ms. Janet Markey: 317-510-3696
Asst. Chief, Mrs. Carol Bryant: 317-510-3697
(DSN: 699)

NCO-ER Online Reports:
https://www.erec.army.mil/NCO-ER_Statistical_Reports/AKO_Login.asp

NCO-ER Upload System:
https://www.hrc.army.mil/site/EREC/index.htm

HRC - Indianapolis Homepage:
https://www.hrc.army.mil/site/EREC/index.htm
This training has been developed as a tool for assisting in the preparation of NCO-ERs. You may wish to conduct this training in a class setting to further your sections knowledge and clarity on generating NCO-ERs. Do not hesitate to contact the evaluation branch at EREC for any guidance you may need. We are here to assist.

~ HRC - Indianapolis ~

(EREC)